Consolidated Financial Statements for the Fiscal Year Ending December 20, 2012 (53rd term) $1^{\text {st }}$ Quarter Supplementary Materials


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MILBON USA,INC.
Milbon Korea Co., Ltd.
Milbon Trading (Shanghai) Co., Ltd.

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## Consolidated Operating Results (1Q)

|  |  |  |  |  | Increase <br> (decrase) <br> against |  |  |  | Year-on-year <br> comparison <br> (\%) | Achievement <br> rate (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: |
|  | Previous <br> FY1Q | Target |  | Current <br> FY 1Q | previous FY |  |  |  |  |  |
| Sales | 4,632 | 4,905 | 4,860 | 228 | 104.9 | 99.1 |  |  |  |  |
| Gross Profit | 3,120 | 3,252 | 3,357 | 236 | 107.6 | 103.2 |  |  |  |  |
| Selling, general <br> and <br> administrative <br> expenses | 2,341 | 2,561 | 2,531 | 189 | 108.1 | 98.9 |  |  |  |  |
| Operating <br> income | 778 | 691 | 825 | 46 | 106.0 | 119.5 |  |  |  |  |
| Ordinary <br> income | 711 | 621 | 761 | 50 | 107.1 | 122.7 |  |  |  |  |
| Net income | 356 | 360 | 432 | 75 | 121.2 | 120.1 |  |  |  |  |

Hair care products
(Unit: million yen)

| Results in <br> previous FY 1Q | Target | Results in <br> Current FY 1Q | Increase <br> (decrease) against <br> previous FY | Year-on year <br> comparison | Achievement rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2,332 | 2,410 | 2,421 | 88 | $103.8 \%$ | $100.4 \%$ |

- 'Design-based techniques', improving quality of hair design, was introduced through the new product "Deesse's Elujuda", which can provide hair with appropriate flexibility that leads to the ideal hair type. By combining the technique and seasonal approach of hair coloring product, sales of leave-in treatment was significantly increased.
- New products "Nigelle Dressia Collection Spray Series" were launched in March, introducing the trend hair texture by new spray work. As a result, sales of styling product category was steadily increased.

■ New product - "Deesse's Elujuda" launched on February 1
Design-based oil that leads to supple, easy-to-move softness on hair

| Annual sales target | Sales results (1Q) | Progress rate |
| :---: | :---: | :---: |
| 900 million yen | 303 million yen | $33.7 \%$ |

New product - "Nigelle Dressia Collection Spray Series" launched on March 1
Styling products that can creates softly-swinging hair with feather-like light texture

| Annual sales target | Sales results (1Q) | Progress rate |
| :---: | :---: | :---: |
| 350 million yen | 70 million yen | $20.0 \%$ |


<Deesse's Elujuda>

<Nigelle Dressia Collection Spray Series>

Breakdown of Consolidated Sales by Product Category (1Q)
Hair coloring products
(Unit: million yen)

| Results in <br> previous FY 1Q | Target | Results in <br> current FY 1Q | Increase (decrease) <br> against previous FY | Year-on-year <br> comparison | Achievement rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1,843 | 2,084 | 2,024 | 180 | $109.8 \%$ | $97.1 \%$ |

- Pearl \& Whity lines, additional color lines in the hair color bland "Ordeve", launched in February, results in an elegant, smooth and shiny look on hair. Through the seasonal promotion that introduces appropriate color-line in the different season, sales of permanent and semi-permanent coloring products increased. (year-on-year comparison 113.4\%)
- Sales of "Ordeve Beaute", specialized permanent coloring product for gray hair, launched in last year, was steadily increased. As a result, sales of permanent hair coloring products was increased. (year-on-year comparison 109.1\%)

■ New product - Additional colors line for "Ordeve" (Pearl Line, Whity Line) launched on February 1
"Pearl Line", hair coloring product line that results in elegant, smooth and shiny look on hair.
"Whity line" results in whitish, transparent shiny look on hair.

| Annual sales target | Sales results (1Q) | Progress rate |
| :---: | :---: | :---: |
| 750 million yen | 208 million yen | $27.8 \%$ |


<Ordeve>

<Ordeve Beaute >

Breakdown of Consolidated Sales by Product Category (1Q)
$\square$ Permanent wave products
(Unit: million yen)

| Results in <br> previous FY 1Q | Target | Results in <br> Current FY 1Q | Increase <br> (decrease) against <br> previous FY | Year-on-year <br> comparison | Achievement rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 403 | 375 | 365 | $(38)$ | $90.5 \%$ | $97.2 \%$ |

Although sales of permanent straightening products was maintained at nearly equal figure of the same period of last year, sales growth of permanent wave products remained sluggish.

## Results and Targets

[Aujua salons]

|  | Fiscal year 2011 | Fiscal year 2012 (1Q) |
| :---: | :---: | :---: |
| Product handling salon target | 1,020 salons | 1,200 salons (yearly target) |
| Number of contracted salons | 828 salons | 897 salons |
| Number of handling outlets | 761 salons | 894 salons |

[Sales]

|  | Fiscal year 2011 | Fiscal year 2012 (1Q) |
| :---: | :---: | :---: |
| Annual sales target | 1,113 million yen | 1,800 million yen |
| Cumulative sales target | - | 300 million yen |
| Sales results | 1,324 million yen | 317 million yen |
| Achievement rate | $119.0 \%$ | $105.9 \%$ |

Sales target was achieved through educational/sales activities to care damaged dry hair in winter and to improve consulting ability for the products.

- Brand concept

A hair care brand that nurtures the beauty of Japanese women's hair born from the climate, culture and hair characteristics of Japan
$\square$ What is Aujua?
A hair care series that responds to every individual's different hair concerns by evolving a hair care program just for each individual. That is "Aujua."

## Product composition

A wide-ranging line-up that fits the hair texture of each
customers

- 3 series

Hair care series
Scalp care series
Climatic care series

- 10 lines
- 67 items

|  |  |  |  |  |  | (Unit: million yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | Previous consolidated fiscal year <2011.12.20> | Ratio (\%) | Current consolidated first quarter <2012.3.20> | Ratio (\%) | Increase/ decrease | Item | Previous consolidated fiscal year <2011.12.20> | Ratio (\%) | Current consolidated first quarter <2012.3.20> | Ratio (\%) | Increase/ decrease |
| Cash and bank deposits Notes and accounts receivable-trade Inventory Deferred tax assets Others Allowance for doubtful accounts | 5,079 3,031 2,221 203 91 $(11)$ |  | $\begin{array}{r} 4,377 \\ 2,645 \\ 2,475 \\ 206 \\ 95 \\ (2) \end{array}$ |  | $\begin{array}{r} (702) \\ (385) \\ \\ 254 \\ 2 \\ 3 \\ 9 \end{array}$ | Accounts payable-trade Accounts payable-other Corporate taxes payable Reserve for returned goods Reserve for bonuses Others | $\begin{array}{r} 419 \\ 1,448 \\ 1,016 \\ 45 \\ 68 \\ 329 \end{array}$ |  | $\begin{array}{r} 594 \\ 1,116 \\ 343 \\ 12 \\ 267 \\ 379 \end{array}$ |  | $\begin{array}{r} 174 \\ (331) \\ (673) \\ (33) \\ 199 \\ 49 \end{array}$ |
| Total current assets | 10,616 | 47.0 | 9,798 | 44.5 | (818) | Total current liabilities | 3,328 | 14.7 | 2,713 | 12.3 | (614) |
| Buildings and other structures <br> Machinery, equipment and vehicles for transportation Land <br> Construction in progress Others | $\begin{array}{r} 3,858 \\ \\ 924 \\ 4,763 \\ 12 \\ 194 \end{array}$ |  | $\begin{array}{r} 3,782 \\ 860 \\ 4,763 \\ 140 \\ 191 \end{array}$ |  | $\begin{array}{r} (76) \\ (63) \\ - \\ 128 \\ (3) \end{array}$ | Allowance for retirement benefits for employees Reserve for loss on guarantees Long-term accrued expenses payable Others | 11 <br> 37 <br> 63 <br> 93 |  | 22 <br> 37 <br> 63 <br> 93 |  | 10 - - 0 |
| Total tangible fixed assets | 9,753 | 43.2 | 9,738 | 44.2 | (14) | Total fixed liabilities | 205 | 0.9 | 215 | 1.0 | 10 |
|  |  |  |  |  |  | Total liabilities | 3,533 | 15.6 | 2,929 | 13.3 | (603) |
| Total intangible fixed assets | 512 | 2.2 | 499 | 2.3 | (13) | Capital stock Capital surplus |  |  |  |  | -- |
| Investment in securities Long-term loans Deferred tax assets | $\begin{array}{r} 1,017 \\ 25 \\ 430 \\ 060 \end{array}$ |  | $\begin{array}{r} 1,105 \\ 22 \\ 413 \\ 180 \end{array}$ |  | $\begin{array}{r} 88 \\ (3) \\ (17) \end{array}$ | Retained earnings Treasury stock | $\begin{array}{r} 17,257 \\ (48) \end{array}$ |  | 17,221 $(49)$ |  | $(36)$ $(0)$ |
| Others <br> Allowance for doubtful |  |  |  |  | (9) | Total shareholders' equity | 19,407 | 85.9 | 19,370 | 88.0 | (36) |
|  |  |  |  |  |  | Net unrealized gains/losses on available-for-sale securities | (206) |  | (149) |  | 57 |
| Total investments and other assets | 1,710 | 7.6 | 1,984 | 9.0 | 274 | Foreign currency translation adjustments | (141) |  | (129) |  | 12 |
|  |  |  |  |  |  | Total accumulative other comprehensive income | (348) | (1.5) | (278) | (1.3) | 69 |
|  |  |  |  |  |  | Total net assets | 19,059 | 84.4 | 19,092 | 86.7 | 32 |
| Total assets | 22,592 | 100\% | 22,021 | 100\% | (571) | Total liabilities and net assets | 22,592 | 100\% | 22,021 | 100\% | (571) |

Explanation of Fluctuations in the Consolidated Balance Sheet

## Assets

Total assets were 22,021 million yen, a decrease of 571 million yen in comparison to the end of previous period.

## Current assets

Current assets decreased by 818 million yen.

- Cash and bank deposits -702 million yen

Decreased due to the payment of corporate taxes and dividends.

- Notes and accounts receivable-trade -385 million yen

Decreased due to seasonal variation in sales.

- Inventory 254 million yen Due to the increase in inventories of new products.


## Fixed assets

Fixed assets increased by 246 million yen.
Tangible fixed assets

- Construction in progress 128 million yen


## Liabilities

Total liabilities decreased by 603 million yen.

## Current Liabilities

Current liabilities decreased by 614 million yen.
$\left.\begin{array}{l}\text { - Accounts payable-trade } 174 \text { million yen } \\ \begin{array}{ll}\text { - Accounts payable-other - }-331 \text { million yen to the increase } \\ \text { of purchase. } \\ \text { Decreased due to the } \\ \text { payments of rebates. }\end{array} \\ \text { - Corporate taxes payable } \\ -673 \text { million yen }\end{array} \begin{array}{l}\text { Decrease due to } \\ \text { payments of } \\ \text { corporate taxes. }\end{array}\right\}$

No significant changes in fixed liabilities.

## Net Assets

Net assets increased by 32 million yen.

- Unrealized gains/losses on other securities

57 million yen | Due to the increase of fair |
| :--- |
| market value of listed |
| shares |

## Consolidated Statement of Earnings (1Q) minam

(Unit: million yen)

|  |  | For the $1^{\text {st }}$ Quarter (January ~ March) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results in fiscal year 2011 | Ratio <br> (\%) | Target for fiscal year 2012 | Ratio (\%) | Results in fiscal year 2012 | Ratio <br> (\%) | Year-onyear comparison (\%) | Achieveme nt rate (\%) | Increase (decrease) against previous FY | Increase <br> (decrease) against target |
|  | Hair care products | 2,332 | 50.3 | 2,410 | 49.1 | 2,421 | 49.8 | 103.8 | 100.4 | 88 | 10 |
|  | Hair coloring products | 1,843 | 39.8 | 2,084 | 42.5 | 2,024 | 41.6 | 109.8 | 97.1 | 180 | (60) |
|  | Permanent wave products | 403 | 8.7 | 375 | 7.7 | 365 | 7.5 | 90.5 | 97.2 | (38) | (10) |
|  | Others | 53 | 1.2 | 34 | 0.7 | 50 | 1.1 | 94.1 | 148.1 | (3) | 16 |
| Net sales |  | 4,632 | 100\% | 4,905 | 100\% | 4,860 | 100\% | 104.9 | 99.1 | 228 | (44) |
| Cost of sales |  | 1,512 | 32.6 | 1,653 | 33.7 | 1,503 | 30.9 | 99.4 | 91.0 | (8) | (149) |
| Gross profit |  | 3,120 | 67.4 | 3,252 | 66.3 | 3,357 | 69.1 | 107.6 | 103.2 | 236 | 105 |
|  | Labor costs | 739 | 16.0 | 789 | 16.1 | 803 | 16.5 | 108.6 | 101.8 | 63 | 14 |
|  | Travel/ transportation costs | 112 | 2.4 | 139 | 2.9 | 132 | 2.7 | 117.6 | 94.5 | 19 | (7) |
|  | Sales/advertising/ marketing costs* | 514 | 11.1 | 605 | 12.3 | 601 | 12.4 | 117.0 | 99.5 | 87 | (3) |
|  | Depreciation and amortization expenses | 110 | 2.4 | 106 | 2.2 | 103 | 2.1 | 93.9 | 97.6 | (6) | (2) |
|  | Others | 864 | 18.7 | 920 | 18.8 | 890 | 18.3 | 103.0 | 96.7 | 26 | (29) |
|  | Total | 2,341 | 50.5 | 2,561 | 52.2 | 2,531 | 52.1 | 108.1 | 98.9 | 189 | (29) |
| Operating income |  | 778 | 16.8 | 691 | 14.1 | 825 | 17.0 | 106.0 | 119.5 | 46 | 134 |
|  | Income | 15 | 0.3 | 14 | 0.3 | 23 | 0.5 | 150.9 | 165.1 | 8 | 9 |
|  | Expenses | 82 | 1.8 | 84 | 1.7 | 87 | 1.8 | 105.6 | 103.8 | 4 | 3 |
| Ordinary income |  | 711 | 15.4 | 621 | 12.7 | 761 | 15.7 | 107.1 | 122.7 | 50 | 140 |
|  | Profits | 2 | 0.1 | - | - | - | - | - | - | (2) | - |
|  | Losses | 96 | 2.1 | - | - | 12 | 0.3 | 12.6 | - | (84) | 12 |
| Income before income taxes and minority interests |  | 617 | 13.3 | 621 | 12.7 | 749 | 15.4 | 121.4 | 120.7 | 132 | 128 |
| Income taxes-Current |  | 344 | 7.4 | 277 | 5.7 | 334 | 6.9 | 121.7 | 121.6 | (10) | 56 |
| Income taxes-Deferred <br> Net income |  | (83) | (1.8) | (16) | (0.3) | (16) | (0.3) |  |  | 67 | (0) |
|  |  | 356 | 7.7 | 360 | 7.3 | 432 | 8.9 | 121.2 | 120.1 | 75 | 72 |

* "Sales/advertising/marketing costs" shows the total of sales promotion costs, advertising costs and market development costs.

Comparison of the Consolidated Statement of Earnings with the Previous Fiscal Year and Targets

## Comparison with the previous fiscal year

1 Sales was 4,860 million yen, an increase of 228 million yen in comparison to the same period the previous year.
Comparisons by product category are as follows:

| Hair care products | 88 million yen |
| :--- | ---: |
| Hair coloring products | 180 million yen |
| Permanent wave products | -38 million yen |
| Others | -3 million yen |

2 Gross profit was 3,357 million yen, an increase of 236 million yen in comparison to the same period last year. Gross profit margin was $69.1 \%$, a 1.7 points increase from the previous year.
The breakdown of the increases is as follows:

| Decrease in inventory disposal losses/ valuation losses | -0.6 points |
| :--- | ---: |
| Decrease in provision of reserve for sales returns | 1.2 points |
| Raw material cost reduction effects | 0.2 points |
| Decrease in manufacturing expenses | 0.2 points |
| Decrease in manufacturing costs due to production improvement activities |  |
|  | 0.1 points |
| Sales product mix | 0.6 points |
| Balance | 1.7 points |

3 Selling, general and administrative expenses were 2,531 million yen, an increase of 189 million yen in comparison to the last year.
The main factors in the increase were as follows

Labor costs 63 million yen
Selling/advertising/marketing expenses
87 million yen

Increased due to change of personnel system.

Due to the increase of promotional expense for new product.

4 Operating income was 825 million yen, an increase of 46 million yen in comparison with the same period previous year.

## Comparison with targets

1 Sales was 4,860 million yen, 44 million yen lower than the target. Comparisons by product category are as follows:

| Hair care products | 10 million yen |
| :--- | ---: |
| Hair coloring products | -60 million yen |
| Permanent wave products | -10 million yen |
| Others | 16 million yen |

2 Gross operating profit was 3,357 million yen, 105 million yen higher than the target. The gross profit margin was $69.1 \%, 2.8$ points higher than the target. The breakdown of the increase is as follows:

| Increase in provision of reserve for sales returns | 0.7 points |
| :--- | ---: |
| Raw material cost reduction effects | 0.3 points |
| Decrease in manufacturing costs due to production improvement activities |  |
|  | 0.7 points |
| Cut-off issue on manufacturing expenses | 0.6 points |
| Sales product mix | 0.5 points |
| Balance | 2.8 points |

3 Selling, general and administrative expenses were 2,531 million yen, 29 million yen lower than the target. It has been stayed within the budget.

4 Operating income was 825 million yen, 134 million yen higher than the target. Main factor of this profit was the improvement of cost-to-sales ratio.

| Category | 2008 | 2009 | 2010 | 2011 | $\begin{gathered} 2012 \\ \text { Jan. } \sim \text { Mar. } \end{gathered}$ | Plan for <br> FY 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Buildings | 143 | 188 | 921 | 12 | 4 | 210 |
| Structures | - | 16 | 36 | 3 | 0 | 0 |
| Machinery and equipment | 507 | 214 | 160 | 176 | 2 | 294 |
| Automobiles and transportation equipment | 3 | 6 | 1 | 2 | - | 2 |
| Tools, equipment, furniture and fixtures | 225 | 176 | 195 | 117 | 27 | 164 |
| Land | 414 | - | - | - | - | 100 |
| Construction in progress | (7) | 686 | (637) | 8 | 128 | 527 |
| Software | 96 | 154 | 260 | 207 | 28 | 190 |
| Software development in progress | - | - | 2 | (2) | - | - |
| Others | - | 1 | 0 | 2 | - | - |
| Total investments | 1,383 | 1,444 | 940 | 528 | 190 | 1,490 |
| Depreciation and amortization expenses | 1,021 | 1,116 | 1,010 | 1,011 | 218 | 994 |

Non-Consolidated Trends in the Proportions of New Products and R\&D Costs in Total Sales
(Unit: million yen)

|  | Hair care | Hair coloring | Permanent wave | Others | Total | New product ratio | R\&D costs | R\&D cost -to-sales ratio | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 1,897 | 996 | 678 | - | 3,572 | 18.4\% | 667 | 3.6\% | Deesse's Linkage HY <br> Liscio Knoteur <br> Liseinter <br> Inphenom <br> Prejume Drop/Prejume Milk <br> 2 color support products |
| 2009 | 2,323 | 507 | 270 | - | 3,100 | 15.4\% | 766 | 4.0\% | Deesse's Neu/Aujua <br> Liscio Knoteur <br> Farglan/Prejume Luvento <br> Prejume CMC Wave Inphenom Daily Care Color remover/Ajit Control |
| 2010 | 1,664 | 178 | 504 | 16 | 2,364 | 11.5\% | 838 | 4.3\% | Qufra/Melenate <br> Deesse's Aprou <br> Liscio Glanfe <br> Aujua <br> Lifume <br> Additional colors for Ordeve |
| 2011 | 3,494 | 1,890 | 2 | - | 5,388 | 25.1\% | 870 | 4.3\% | Deesse's Neu due <br> Deesse's Linkage- $\mu$ (mu) <br> Additional colors for Ordeve <br> Fierli/Dressia <br> Ordeve Beaute (grey) <br> Deesse's Lusse <br> Aujua Aging Spa |
| $\begin{gathered} 2012 \\ \text { Jan.~Mar. } \end{gathered}$ | 378 | 208 | - | - | 587 | 11.7\% | 225 | 4.7\% | Deesse's Elujuda <br> Additional colors for Ordeve <br> Nigelle Dressia Collection (Spray, Foam) |
| 2012 <br> Target | 1,840 | 950 | 220 | - | 3,010 | 13.5\% | 897 | 4.3\% | Fairche <br> Luvento Up Style Collection <br> Aujua - 3 items |

Trends in Market Related Data, Milbon Salons and Field Persons

|  | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | Comments |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of beauty salons (salons) | 219,573 | 221,394 | 223,645 | 223,286 | - | - | Ministry of Health, Labor and Welfare Public Health Administration Report <br> Number of beauty salon facilities/number of employees (year-end) |
| Number of beauty therapists (people) | 435,275 | 443,944 | 453,371 | 457,116 | - | - |  |
| Beauty customer population (thousands of people) | 40,519 | 40,119 | 39,720 | 39,812 | 39,640 | - | Statistics Bureau, Ministry of Internal Affairs and Communications; population statistics as of October 1 each year <br> Population statistics for females aged 15 to 64 |

Milbon salon trends

|  |  | 2007 | 2008 | 2009 | 2010 | 2011 | $\begin{gathered} 2012 \\ \text { As of Feb. } 20 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tokyo Branch | Milbon salons (salons) | 2,404 | 2,210 | 2,657 | 2,784 | 2,872 | 2,696 |
|  | Sales per salon (thousands of yen) | 1,999 | 2,160 | 2,170 | 2,254 | 2,203 | - |
| Nagoya Branch | Milbon salons (salons) | 1,505 | 1,368 | 1,558 | 1,643 | 1,682 | 1,588 |
|  | Sales per salon (thousands of yen) | 1,706 | 1,848 | 1,559 | 1,858 | 1,941 | - |
| Osaka Branch | Milbon salons (salons) | 2,416 | 2,312 | 2,616 | 2,464 | 2,682 | 2,573 |
|  | Sales per salon (thousands of yen) | 1,908 | 2,013 | 2,040 | 2,158 | 2,145 | - |
| Fukuoka Branch | Milbon salons (salons) | 435 | 431 | 552 | 680 | 596 | 614 |
|  | Sales per salon (thousands of yen) | 1,572 | 1,564 | 1,538 | 1,671 | 1,912 | - |
| Total | Milbon salons (salons) | 6,760 | 6,321 | 7,383 | 7,571 | 7,832 | 7,471 |
|  | Sales per salon (thousands of yen) | 1,872 | 1,997 | 1,947 | 2,088 | 2,105 | - |



Trend in field persons * The term "field person" means sales people who support the growth of beauty salons.

|  | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
| :---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Field persons (people) | 197 | 202 | 206 | 224 | 220 | 24 people <br> scheduled to <br> join the <br> company |
| Sales per person <br> (thousands of yen) | 89,475 | 90,705 | 91,971 | 92,022 | 97,437 | 2 |

## Milbon Non-consolidated Statement of Earnings (1Q)

(Unit: million yen)

|  |  | For the $1^{\text {st }}$ Quarter (January ~ March) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results in fiscal year 2011 | Ratio (\%) | Target for fiscal year 2012 | Ratio (\%) | Results in fiscal year 2012 | Ratio (\%) | Year-toyear Comparison (\%) | Achievem ent rate (\%) | Increase (decrease) against previous fiscal year | Increase (decrease) against target |
|  | Hair care products | 2,293 | 50.3 | 2,356 | 49.2 | 2,368 | 49.8 | 103.3 | 100.5 | 75 | 12 |
|  | Hair coloring products | 1,823 | 40.0 | 2,036 | 42.6 | 1,983 | 41.8 | 108.8 | 97.4 | 160 | (52) |
|  | Permanent wave products | 390 | 8.5 | 360 | 7.5 | 348 | 7.3 | 89.2 | 96.9 | (42) | (11) |
|  | Others | 54 | 1.2 | 33 | 0.7 | 51 | 1.1 | 94.7 | 152.9 | (2) | 17 |
| Net sales |  | 4,561 | 100\% | 4,786 | 100\% | 4,752 | 100\% | 104.2 | 99.3 | 190 | (33) |
| Cost of sales |  | 1,527 | 33.5 | 1,641 | 34.3 | 1,503 | 31.6 | 98.5 | 91.6 | (23) | (138) |
| Gross profit |  | 3,034 | 66.5 | 3,144 | 65.7 | 3,248 | 68.4 | 107.1 | 103.3 | 214 | 104 |
|  | Labor costs | 689 | 15.1 | 731 | 15.3 | 741 | 15.6 | 107.4 | 101.4 | 51 | 9 |
|  | Travel/ transportation costs | 106 | 2.3 | 131 | 2.7 | 124 | 2.6 | 116.7 | 94.9 | 17 | (6) |
|  | Sales/advertising/ marketing costs* | 504 | 11.1 | 588 | 12.3 | 580 | 12.2 | 115.1 | 98.6 | 75 | (8) |
|  | Depreciation and amortization expense | 107 | 2.3 | 103 | 2.2 | 100 | 2.1 | 93.8 | 97.4 | (6) | (2) |
|  | Others | 820 | 18.0 | 876 | 18.3 | 845 | 17.8 | 103.0 | 96.4 | 24 | (31) |
|  | Total | 2,228 | 48.9 | 2,430 | 50.8 | 2,391 | 50.3 | 107.3 | 98.4 | 163 | (38) |
| Operating income |  | 805 | 17.7 | 713 | 14.9 | 856 | 18.0 | 106.4 | 120.0 | 51 | 142 |
|  | Income | 14 | 0.3 | 14 | 0.3 | 23 | 0.5 | 166.2 | 167.3 | 9 | 9 |
|  | Expenses | 85 | 1.9 | 84 | 1.8 | 87 | 1.8 | 102.8 | 104.1 | 2 | 3 |
| Ordinary income |  | 734 | 16.1 | 644 | 13.5 | 793 | 16.7 | 107.9 | 123.2 | 58 | 149 |
|  | Profits | 2 | 0.1 | - | - | - | - | - | - | (2) | - |
|  | Losses | 96 | 2.1 | - | - | 12 | 0.3 | 12.6 | - | (84) | 12 |
| Income before income tax |  | 640 | 14.0 | 644 | 13.5 | 780 | 16.4 | 121.9 | 121.3 | 140 | 136 |
| Income taxes-current |  | 344 | 7.6 | 277 | 5.8 | 334 | 7.0 | 12 | 1225 | (10) | 57 |
| Income taxes-deferred |  | (81) | (1.8) | (16) | (0.3) | (14) | (0.3) | 12 | 122.5 | 67 | 1 |
| Net income |  | 377 | 8.3 | 383 | 8.0 | 461 | 9.7 | 122.1 | 120.4 | 83 | 78 |

* "Sales/ advertising/marketing costs" shows the total of sales promotion costs, advertising costs and market development costs.


## United States: MILBON USA, INC.

|  | Unit | Sales Amount |  |  | Increase (decrease) against previous FY | Year-on-year comparison (\%) | Achievement rate (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Result in previous FY 1Q | Target | Result in current FY 1Q |  |  |  |
| Sales | Thousand dollars | 975 | 1,018 | 1,028 | 52 | 105.4 | 100.9 |
|  | Million yen | 80 | 76 | 79 | (1) | 98.7 | 104.2 |

- "Deesse's Linkage- $\mu(\mathrm{mu})$," an in-salon treatment was launched in October. Shifting from existing product "Linkage HY" has been going well, and number of new handling salons has been steadily increased. Introducing in-salon treatment service on a salon menu is becoming popular through the educational/sales activities performed in the salons. Sales of "Deesse's Nue Due", shampoo and hair treatment products worked with the Linkage- $\mu$ (mu), was also in a good shape, resulting in the increased revenue of the hair care products.
- In the permanent wave product category, sales activities for leading product of the straightening perm "Liscio Crystal" were focused, and as a result, sales impact from the discontinued product "Liscio Cream" could be made up.

|  | Unit | Result in <br> previous FY 1Q | Result in <br> current FY 1Q | Year-on-year <br> comparison (\%) | Number of <br> salons |
| :---: | :---: | ---: | ---: | ---: | ---: |
| Hair care <br> products | Thousand <br> dollars | 667 | 738 | 110.7 | 1,030 |
|  | Million yen | 55 | 57 | 103.7 |  |
|  | Thousand <br> dollars | 78 | 61 | 79.4 | 194 |
|  | Million yen | 6 | 4 | 74.4 |  |
| Permanent wave <br> products | Thousand <br> dollars | 215 | 217 | 101.0 | 699 |
|  | Million yen | 17 | 16 | 94.6 |  |


| Established: March 2004 <br> * In operation since July 2004 |
| :---: |
| Number of employees: 15 people |
| (including FP): 11 people |
| Number of handling outlets: 1,209 salons |
| Number of target salons: 231 salons |

## South Korea: Milbon Korea Co., Ltd.

|  | Unit | Sales Amount |  |  | Increase (decrease) against previous FY | Year-on-year comparison <br> (\%) | Achievement rate(\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Result in previous FY 1Q | Target | Result in current FY 1Q |  |  |  |
| Sales | Million won | 969 | 1,480 | 1,443 | 473 | 148.9 | 97.5 |
|  | Million yen | 70 | 96 | 97 | 27 | 139.7 | 101.8 |

- Sales of permanent and semi-permanent hair color brand "Ordeve" increased significantly after well-received educational activities.
- Shifting from the existing product to the new product "Ordeve Beaute", hair coloring product specialized for gray hair launched in November, has been going well, and introducing the new products to new salons has also been going smoothly. As a result, sales of the entire hair coloring category increased.
- Continuing education and various types of seminars offered to priority salons (target salons) helped Milbon Korea establish its images as high quality, high value, total hair products company. As the company increased its name recognition in the South Korean market, it also acquired trust from increasing number of local hair designers. Business inquiries from large, high-end salon have been increased who wanted to switch from other manufacturers.

|  | Unit | Result in <br> previous FY 1 Q | Result in <br> current FY 1Q | Year-on-year <br> comparison (\%) |
| :---: | :---: | ---: | ---: | ---: |
| Hair care <br> products | Million won | 285 | 403 | 141.6 |
|  | Million yen | 20 | 27 | 132.8 |
|  | Million won | 637 | 953 | 149.4 |
|  | Million yen | 46 | 64 | 140.2 |
| Permanent wave <br> products | Million won | Million yen | 41 | 82 |

Established: July 2009
In operation since December 2009
Number of employees:

$$
14 \text { people }
$$

(including FP): 11 people

Milbon salon trends
2011/4Q: 2,017salons
2012/1Q: 2,159salons

## China: Milbon Trading (Shanghai) Co., Ltd.

|  | Unit | Sales Amount |  |  | Increase (decrease) against previous FY | Year-on-year comparison (\%) | Achievement rate (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Result in previous FY 1Q | Target | Result in current FY 1Q |  |  |  |
| Sales | Thousands of yuan | 2,033 | 3,408 | 3,736 | 1,703 | 183.8 | 109.6 |
|  | Million yen | 25 | 40 | 45 | 20 | 181.7 | 111.5 |

- Activities were focused in the metropolitan area with high per capita GDP in east China (Shanghai City, Jiangsu Province and Zhejiang Province) and South China (Guangdong Province and Fujian Province). By providing education in business management, staff awareness and technical improvements to top salons with wealthy clients, the company differenciated itself from competitors.
- Business has begun to expand to North China (Beijing City). New Beijing branch is planned to be established in July 2012.
- Japanese hair styles are popular among fashionable Chinese women. Chinese top salons that lead fashion trends highly appreciate Japanese hair styling techniques and products.

|  | Unit | Result in previous <br> fiscal year 1Q | Result in current <br> fiscal year 1Q | Year-on-year <br> comparison (\%) | Number of <br> salons |
| :---: | :---: | ---: | ---: | ---: | ---: |
| Hair care <br> products | Thousands <br> of yuan | 867 | 1,835 | 211.7 | 245 |
|  | Million yen | 10 | 22 | 209.3 | 245 |
| Hair coloring <br> products | Thousands <br> of yuan | 982 | 1,549 | 157.7 | 316 |
|  | Million yen | 12 | 18 | 156.0 |  |
| Permanent wave <br> products | Thousands <br> of yuan | 183 | 351 | 191.1 | 230 |
|  | Million yen | 2 | 4 | 189.0 |  |


| Established: November 2007 |
| :---: |
| In operation since February 2009 |
|  |
| Number of employees: |
|  |
|  |
| (including FP): 15 people |
|  |
| Number of handling outlets: |
| $2011 / 4 Q: 378$ salons |
| $2012 / 1 Q: 415$ salons |

## Reference Materials

1. Hair Cosmetic Shipping Statistics (Milbon)
2. Hair Cosmetic Shipping Statistics
$\square$ Reference Materials Hair Cosmetic Shipping Statistics (Milbon)

|  | Fiscal year 2011 <br> (January - March) | Fiscal year 2012 <br> (January - March) | Year-on-year comparison (\%) | Comments |
| :---: | :---: | :---: | :---: | :---: |
| Shampoos | 393 | 362 | 91.9 | Deesse's Neu due Fierli |
| Rinses | 64 | 63 | 98.4 | Inphenom |
| Hair tonics | 57 | 50 | 88.4 | Deesse's Lifa |
| Treatments | 1,347 | 1,097 | 81.5 | Deesse's Neu due Deesse's Linkage- $\mu$ (mu) |
| Hair creams | 1 | 2 | 120.1 |  |
| Hair conditioners | 363 | 690 | 189.9 | Deesse's Elujuda <br> Nigelle Dressia Collection |
| Hair sprays | 200 | 243 | 121.2 | Nigelle Dressia Collection |
| Hair coloring products | 1,931 | 2,103 | 108.9 | Ordeve Farglan |
| Permanent wave products | 413 | 369 | 89.3 | Liscio Knoteur/Glanfe Prejume |
| Others | 57 | 54 | 94.8 | Iron, schedule note |
| Sales rebates | (269) | (284) | 105.6 |  |
| Total | 4,561 | 4,752 | 104.2 |  |

Reference Materials Hair Cosmetic Shipping Statistics

| (Unit: million yen) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | January | February | March | April | May | June | July | August | September | October | November | December | Total | Year-onyear comparison (\%) |
| Shampoos | 2010 2011 Difference | $\begin{aligned} & \hline 7,033 \\ & 6,153 \\ & (880) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 6,841 \\ & 8,545 \\ & 1,704 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 8,792 \\ & 8,097 \\ & (695) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 8,688 \\ 8,620 \\ (68) \\ \hline \end{array}$ | $\begin{array}{r} \hline 8,569 \\ 8,973 \\ 404 \\ \hline \end{array}$ | $\begin{array}{r} \hline 9,248 \\ 10,055 \\ 807 \\ \hline \end{array}$ | $\begin{aligned} & \hline 11,382 \\ & 10,353 \\ & (1,029) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 9,040 \\ 9,274 \\ 234 \\ \hline \end{array}$ | $\begin{array}{r} \hline, 372 \\ 8,989 \\ 617 \\ \hline \end{array}$ | $\begin{aligned} & \hline 8,290 \\ & 9,693 \\ & 1,403 \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 9,311 \\ 9,443 \\ 132 \\ \hline \end{array}$ | $\begin{array}{r} \hline 9,533 \\ 11,352 \\ 1,819 \\ \hline \end{array}$ | 105,099 109,547 4,448 | 104.2 |
| Rinses | 2010 <br> 2011 <br> Difference | $\begin{aligned} & \hline 2,343 \\ & 1,853 \\ & (490) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 2,024 \\ 2,239 \\ 215 \\ \hline \end{array}$ | $\begin{array}{r} 2,273 \\ 2,181 \\ (92) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,487 \\ 2,302 \\ (185) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,488 \\ 2,486 \\ (2) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,553 \\ 2,678 \\ 125 \\ \hline \end{array}$ | $\begin{array}{r} \hline 2,643 \\ 2,634 \\ \hline(9) \\ \hline \end{array}$ | $\begin{aligned} & \hline 2,698 \\ & 2,230 \\ & (468) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 2,339 \\ 2,487 \\ 148 \\ \hline \end{array}$ | $\begin{aligned} & \hline 2,357 \\ & 2,153 \\ & (204) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 2,346 \\ 2,500 \\ 154 \\ \hline \end{array}$ | $\begin{array}{r} 2,607 \\ 3,235 \\ 628 \\ \hline \end{array}$ | $\begin{array}{r} \hline 29,158 \\ 28,978 \\ (180) \\ \hline \end{array}$ | 99.4 |
| Hair tonics | $\begin{aligned} & \hline 2010 \\ & 2011 \end{aligned}$ <br> Difference | $\begin{array}{r} \hline 1,098 \\ 1,095 \\ (3) \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,346 \\ 1,296 \\ (50) \\ \hline \end{array}$ | $\begin{aligned} & 1,380 \\ & 1,248 \\ & (132) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 1,359 \\ 1,270 \\ (89) \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,339 \\ 1,311 \\ (28) \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,644 \\ 1,742 \\ 98 \\ \hline \end{array}$ | $\begin{array}{r} 1,404 \\ 1,588 \\ 184 \\ \hline \end{array}$ | $\begin{array}{r} 1,427 \\ 1,637 \\ 210 \\ \hline \end{array}$ | $\begin{array}{r} 1,512 \\ 1,441 \\ (71) \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,516 \\ 1,461 \\ (55) \\ \hline \end{array}$ | $\begin{array}{r} 1,574 \\ 1,623 \\ 49 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,536 \\ 1,952 \\ 416 \\ \hline \end{array}$ | $\begin{array}{r} 17,135 \\ 17,664 \\ 529 \\ \hline \end{array}$ | 103.1 |
| Treatments | 2010 2011 Difference | $\begin{aligned} & \hline 5,193 \\ & 4,601 \\ & (592) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 5,340 \\ & 6,833 \\ & 1,493 \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 7,827 \\ 6,098 \\ (1,729) \\ \hline \end{array}$ | $\begin{aligned} & \hline 6,846 \\ & 6,589 \\ & (257) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 6,266 \\ & 6,005 \\ & (261) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 7,158 \\ & 6,555 \\ & (603) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 7,303 \\ 7,270 \\ (33) \\ \hline \end{array}$ | $\begin{array}{r} \hline 6,704 \\ 7,115 \\ 411 \\ \hline \end{array}$ | $\begin{array}{r} \hline 6,855 \\ 6,980 \\ 125 \\ \hline \end{array}$ | $\begin{array}{r} \hline 6,804 \\ 7,345 \\ 541 \\ \hline \end{array}$ | $\begin{aligned} & \hline 7,549 \\ & 7,370 \\ & (179) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 7,712 \\ 8,141 \\ 429 \\ \hline \end{array}$ | 81,557 <br> 80,902 <br> (655) | 99.2 |
| Pomade, cheek, hair cream, perfume oils | 2010 2011 Difference | $\begin{array}{r} 1,009 \\ 1,042 \\ \quad 33 \\ \hline \end{array}$ | $\begin{array}{r} 1,132 \\ 1,160 \\ 28 \\ \hline \end{array}$ | $\begin{array}{r} 1,180 \\ 1,240 \\ 60 \\ \hline \end{array}$ | $\begin{aligned} & 1,450 \\ & 1,293 \\ & (157) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,109 \\ 1,170 \\ 61 \\ \hline \end{array}$ | $\begin{aligned} & 1,402 \\ & 1,258 \\ & (144) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,328 \\ & 1,207 \\ & (121) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,233 \\ 1,420 \\ 187 \\ \hline \end{array}$ | $\begin{array}{r} 1,441 \\ 1,377 \\ (64) \\ \hline \end{array}$ | $\begin{array}{r} 1,249 \\ 1,261 \\ 12 \\ \hline \end{array}$ | $\begin{array}{r} 1,290 \\ 1,308 \\ 18 \\ \hline \end{array}$ | $\begin{array}{r} 1,411 \\ 1,407 \\ (4) \\ \hline \end{array}$ | $\begin{array}{r} \hline 15,234 \\ 15,143 \\ (91) \\ \hline \end{array}$ | 99.4 |
| Liquid/foam hair conditioners | 2010 2011 Difference | $\begin{array}{r} \hline 1,048 \\ 874 \\ (174) \\ \hline \end{array}$ | $\begin{aligned} & \hline 1,981 \\ & 1,192 \\ & (789) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 1,520 \\ & 1,299 \\ & (221) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,562 \\ & 1,300 \\ & (262) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 1,159 \\ & 1,026 \\ & (133) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,431 \\ 1,336 \\ (95) \\ \hline \end{array}$ | $\begin{array}{r} 1,186 \\ 1,102 \\ (84) \\ \hline \end{array}$ | $\begin{aligned} & \hline 1,573 \\ & 1,110 \\ & (463) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,152 \\ 1,278 \\ 126 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,204 \\ 1,208 \\ 4 \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,212 \\ 1,157 \\ (55) \\ \hline \end{array}$ | $\begin{array}{r} \hline 1,378 \\ 1,357 \\ (21) \\ \hline \end{array}$ | 16,406 <br> 14,239 <br> $(2,167)$ | 86.8 |
| Styling lotions | 2010 2011 Difference | 943 <br> 696 <br> $(247)$ <br> 1,258 | $\begin{array}{r} 697 \\ 767 \\ 70 \end{array}$ | $\begin{aligned} & \hline 651 \\ & 639 \\ & (12) \\ & \hline \end{aligned}$ | $\begin{array}{r} 875 \\ 686 \\ (189) \end{array}$ | $\begin{array}{r} 773 \\ 616 \\ (157) \end{array}$ | $\begin{array}{r} 867 \\ 810 \\ (57) \\ \hline \end{array}$ | $\begin{array}{r} 1,170 \\ 840 \\ (330) \end{array}$ | $\begin{array}{r} 792 \\ 596 \\ (196) \\ \hline \end{array}$ | $\begin{array}{r\|} \hline 767 \\ 761 \\ (6) \\ \hline \end{array}$ | $\begin{array}{r} 804 \\ 696 \\ (108) \end{array}$ | $\begin{array}{r} 867 \\ 661 \\ (206) \\ \hline \end{array}$ | $\begin{array}{r} 947 \\ 777 \\ (170) \\ \hline \end{array}$ | $\begin{array}{r} 10,153 \\ 8,545 \\ (1,608) \\ \hline \end{array}$ | 84.2 |
| Hair sprays | 2010 2011 Difference | $\begin{array}{r} 1,258 \\ 1,282 \\ 24 \\ \hline \end{array}$ | $\begin{array}{r} 1,607 \\ 1,532 \\ (75) \\ \hline \end{array}$ | $\begin{array}{r} 1,990 \\ 2,072 \\ 82 \\ \hline \end{array}$ | $\begin{aligned} & 1,777 \\ & 1,653 \\ & (124) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,659 \\ 1,656 \\ (3) \\ \hline \end{array}$ | $\begin{aligned} & 2,168 \\ & 1,987 \\ & (181) \end{aligned}$ | $\begin{array}{r} 1,927 \\ 1,958 \\ 31 \\ \hline \end{array}$ | $\begin{array}{r} 1,769 \\ 1,762 \\ (7) \\ \hline \end{array}$ | $\begin{aligned} & \hline 2,167 \\ & 2,006 \\ & (161) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,843 \\ & 1,627 \\ & (216) \\ & \hline \end{aligned}$ | $\begin{array}{r} 2,098 \\ 2,008 \\ (90) \\ \hline \end{array}$ | $\begin{array}{r} 2,190 \\ 2,172 \\ (18) \\ \hline \end{array}$ | $\begin{array}{r} \hline 22,453 \\ 21,715 \\ (738) \\ \hline \end{array}$ | 96.7 |
| Hair coloring products | 2010 2011 Difference | $\begin{array}{r} \hline 5,985 \\ 5,940 \\ (45) \\ \hline \end{array}$ | $\begin{array}{r} \hline 7,591 \\ 7,538 \\ (53) \\ \hline \end{array}$ | $\begin{aligned} & \hline 9,701 \\ & 9,079 \\ & (622) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 9,140 \\ & 8,412 \\ & (728) \\ & \hline \end{aligned}$ | $\begin{array}{r} 7,346 \\ 7,345 \\ (1) \\ \hline \end{array}$ | $\begin{array}{r} \hline 8,586 \\ 7,643 \\ (943) \\ \hline \end{array}$ | $\begin{array}{r} \hline 8,562 \\ 7,844 \\ (718) \\ \hline \end{array}$ | $\begin{aligned} & \hline 7,819 \\ & 7,684 \\ & (135) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 8,569 \\ 9,263 \\ 694 \\ \hline \end{array}$ | $\begin{array}{r} \hline 7,862 \\ 7,672 \\ (190) \\ \hline \end{array}$ | $\begin{aligned} & \hline 8,158 \\ & 8,037 \\ & (121) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 10,026 \\ 9,512 \\ (514) \\ \hline \end{array}$ | $\begin{aligned} & \hline 99,345 \\ & 95,969 \\ & (3,376) \\ & \hline \end{aligned}$ | 96.6 |
| Other hair cosmetics | $\begin{array}{\|c\|} \hline 2010 \\ 2011 \\ \text { Difference } \\ \hline \end{array}$ | $\begin{array}{r} 1,029 \\ 917 \\ (112) \\ \hline \end{array}$ | $\begin{array}{r} 989 \\ 874 \\ (115) \\ \hline \end{array}$ | $\begin{aligned} & 1,486 \\ & 1,052 \\ & (434) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,231 \\ & 1,023 \\ & (208) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,421 \\ & 1,176 \\ & (245) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,636 \\ & 1,531 \\ & (105) \\ & \hline \end{aligned}$ | $\begin{aligned} & 1,470 \\ & 1,295 \\ & (175) \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,118 \\ 1,096 \\ (22) \\ \hline \end{array}$ | $\begin{array}{r} 1,235 \\ 1,221 \\ (14) \\ \hline \end{array}$ | $\begin{array}{r} 1,102 \\ 1,068 \\ (34) \\ \hline \end{array}$ | $\begin{array}{r} 1,186 \\ 1,177 \\ (9) \\ \hline \end{array}$ | $\begin{array}{r} 1,337 \\ 1,297 \\ (40) \\ \hline \end{array}$ | $\begin{aligned} & 15,240 \\ & 13,727 \\ & (1,513) \end{aligned}$ | 90.1 |
| Total hair cosmetic products | 2010 <br> 2011 <br> Difference | $\begin{array}{r} 26,937 \\ 24,454 \\ (2,483) \\ \hline \end{array}$ | $\begin{array}{r} \hline 29,547 \\ 31,976 \\ 2,429 \\ \hline \end{array}$ | $\begin{array}{r} \hline 36,801 \\ 33,005 \\ (3,796) \\ \hline \end{array}$ | $\begin{aligned} & \hline 35,414 \\ & 33,148 \\ & (2,266) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 32,128 \\ 31,764 \\ (364) \\ \hline \end{array}$ | $\begin{aligned} & \hline 36,692 \\ & 35,595 \\ & (1,097) \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 38,373 \\ & 36,091 \\ & (2,282) \\ & \hline \end{aligned}$ | $\begin{array}{r} \hline 34,172 \\ 33,924 \\ (248) \\ \hline \end{array}$ | $\begin{array}{r} \hline 34,409 \\ 35,805 \\ 1,396 \\ \hline \end{array}$ | $\begin{array}{r} 33,030 \\ 34,184 \\ 1,154 \\ \hline \end{array}$ | $\begin{array}{r} \hline 35,591 \\ 35,285 \\ (306) \\ \hline \end{array}$ | $\begin{array}{r} \hline 38,678 \\ 41,203 \\ 2,525 \\ \hline \end{array}$ | $\begin{array}{r} 411,772 \\ 406,434 \\ (5,338) \\ \hline \end{array}$ | 98.7 |

Reference material: Monthly report on chemical industry statistics (Research and Statistics Department, Economic and Industrial Policy Bureau, Ministry of Economy, Trade and Industry)

Statements concerning the future such as the earnings forecasts given in this document are based on information currently in the possession of the Company and on assumptions that the Company considers reasonable.

